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**PART A: STRATEGIC OVERVIEW****I. STATEMENT OF POLICY AND COMMITMENT****Acting-Provincial Minister of Environmental Affairs and Development Planning**

We are responding with conviction to the challenge of environmental management and the development pressures in the Western Cape, the implementation of the ten strategic objectives of the Western Cape Government and the roll-out of iKapa Elihlumayo (The Growing Cape). The Department of Environmental Affairs and Development Planning has developed a well-deserved reputation for lending a hand to sustainable development by approving environment-friendly projects that can also help to create and sustain jobs. As stated in the Preamble of Agenda 21 of the UN: "We are confronted with a perpetuation of disparities between and within nations, a worsening of poverty, hunger, ill health and illiteracy, and the continuing deterioration of the ecosystems on which we depend for our well-being. However, integration of environment and development concerns, and paying greater attention to it, will lead to the fulfilment of basic needs, improved living standards for all, better protected and managed ecosystems and a safer, more prosperous future". The Western Cape subscribed to this principle of a global partnership for sustainable development.

We are well advanced in promoting the establishment of the Office of the Environmental Commissioner; the processing of changes associated with "departmentalisation" and gearing ourselves for major shifts in national policy and legislation. We trust that the coming year will see an expansion of our goals of effective, efficient, and economic management, combined with maximum delivery to all our people. Our commitment and mandate is captured by the phrase "managing the environment for sustainable development". I would like to wish every member of the team every success in implementing the strategic plan.

A handwritten signature in blue ink, appearing to read 'Johan Gelderblom', with a stylized flourish at the end.

**Johan Gelderblom***Acting Minister of Environmental Affairs and Development Planning*

**PART A: STRATEGIC OVERVIEW****2. OVERVIEW****by the Head of Department/Accounting Officer**

The Department continues to devote itself towards making the Western Cape a province where nature, and our people can co-exist in harmony. In its efforts to realise this objective the Department tables its second Departmental Strategic Plan.

The Department's greatest challenge during the period 2003/04 relates to imminent national law reform in the Department's functional fields and the successful integration of Environmental and Development Planning policy and decision-making - in support of governments' strategic objectives and priorities.

Integration will give rise to greater efficiency and effectiveness and economy in respect of service delivery. The Department will strive to develop into a centre of service excellence, which would be acknowledged as such by all role-players. The establishment of such a centre of excellence will require the devotion and support of all.

The strategic plan, which encapsulates the departmental strategic objectives, provides for the correct blend of measurable objectives and resource allocation to promote our mission of sustainable development towards human well-being, economic efficiency and environmental integrity. However, it should be noted that the Department is operating in a changing external environment that will out of necessity require internal strategic shifts via restructuring to promote improved co-ordination and service delivery via restructuring to promote integration and service delivery.

The Departmental Strategic Plan relates strongly to iKapa Elihlumayo (The Growing Cape), within a framework of priorities, based on the Western Cape Government's ten strategic objectives.



A handwritten signature in blue ink that reads "Theo Tolmay". The signature is stylized and cursive.

**Theo Tolmay**

*Head: Department of Environmental Affairs and Development Planning  
(Accounting Officer)*

## PART A: STRATEGIC OVERVIEW

### 3. VISION

A sustainable environment benefiting all forever.

### 4. MISSION AND STRATEGIC GOALS

#### Mission:

To promote human well-being, economic efficiency and environmental integrity towards sustainable development in the Western Cape.

#### Strategic goals:

- To successfully integrate the environmental affairs and development planning components with appropriate support structures;
- To promote sustainable development;
- To utilise resources efficiently, effectively and economically;
- To ensure that the Department and Ministry are well informed;
- To work towards the establishment of the Department as a generally accepted centre of excellence;
- To establish frameworks and decision support measures and mechanisms for spatial development and resource utilisation;
- To capacitate internal and external clients;
- To initiate and contribute towards on-going policy and law reform within the functional field of the Department;
- To ensure accurate and consistent monitoring and reporting;
- To promote co-operative governance, and
- To ensure equitable and consistent implementation, monitoring and enforcement of relevant policies and legislation.

### 5. VALUES

- Fairness;
- Integrity;
- Caring, and
- Accountability.

### 6. LEGISLATIVE AND OTHER MANDATES

The Department regards as binding the principles on which its overall functioning is based. To give effect to an efficient, equitable and accessible service delivery, the Department adopted the Government's White Paper on Transforming Service Delivery in the Public Service, namely "The Batho Pele Initiative".

## PART A: STRATEGIC OVERVIEW

### National

Constitution of the Republic of South Africa, 1996  
 Sea-shore Act, 1935  
 Workmen's Compensation Act, 1941  
 Pension Funds Act, 1956  
 Atmospheric Pollution Prevention Act, 1965  
 State Tender Board Act, 1968  
 Mountain Catchment Areas Act, 1970  
 Sea Birds and Seals Protection Act, 1973  
 Forest Act, 1984  
 Environment Conservation Act, 1989  
 Minerals Act, 1991  
 Occupational Health and Safety Act, 1993  
 Public Service Act, 1994  
 Labour Relations Act, 1995  
 Basic Conditions of Employment Act, 1997

Act No. 108 of 1996  
 Act No. 21 of 1935  
 Act No. 30 of 1941  
 Act No. 24 of 1956  
 Act No. 45 of 1965  
 Act No. 86 of 1968  
 Act No. 63 of 1970  
 Act No. 46 of 1973  
 Act No. 122 of 1984  
 Act No. 73 of 1989  
 Act No. 50 of 1991  
 Act No. 85 of 1993  
 Proclamation No. 103 of 1994  
 Act No. 66 of 1995  
 Act No. 75 of 1997

### Division of Revenue Acts

Employment Equity Act, 1998  
 National Forests Act, 1998  
 Skills Development Act, 1998  
 National Environmental Management Act, 1998  
 Public Finance Management Act, 1999  
 National Treasury Regulations  
 Skills Development Levies Act, 1999  
 Public Service Regulations, 2001  
 Promotion of Access to Information Act, 2000  
 Prescription Act, 1943  
 Prescription Act, 1969  
 Prescription Amendment Act, 1984  
 Promotion of Administrative Justice Act, 2000  
 National Archives of South Africa Act, 1996  
 Hazardous Substances Act, 1973

Act No. 55 of 1998  
 Act No. 84 of 1998  
 Act No. 97 of 1998  
 Act No. 107 of 1998  
 Act No. 1 of 1999  
 Gazette No. 23463,  
 25 May 2002  
 Act No. 9 of 1999  
 No. R.1 of 5 January 2001  
 Act No. 2 of 2000  
 Act No. 18 of 1943  
 Act No. 68 of 1969  
 Act No. 11 of 1984  
 Act No. 3 of 2000  
 Act No. 43 of 1996  
 Act No. 15 of 1973

## PART A: STRATEGIC OVERVIEW

Mineral and Petroleum Resources Development Act, 2002	Act No. 28 of 2002
Gas Act, 2001	Act No. 48 of 2001
White Paper on Environmental Management Policy for South Africa	Gazette 18894, Notice 749
	15 May 1998
White Paper on Integrated Pollution and Waste Management for South Africa.	Gazette 20978, Notice 227
	17 March 2000
White Paper for Sustainable Coastal Development in South Africa	April 2000
Removal of Restrictions Act, 1967	Act 84 of 1967
Less Formal Township Establishment Act, 1991	Act 113 of 1991
Regulations promulgated in terms of the	
Development of Black Communities Act, 1984	Act 4 of 1984
Physical Planning Act, 1991 as amended	Act 88 of 1967
Development Facilitation Act, 1995	Act 67 of 1995
Local Government: Municipal Systems Act, 2000	Act 32 of 2000
Upgrading of Land Tenure Rights Act, 1991	Act 112 of 1991
Extension of Security of Tenure Act, 1997	Act 62 of 1997
Restitution of Land Rights Act, 1994	Act 22 of 1994
Cape Outspans Act, 1937	Act 17 of 1937
National Heritage Resources Act, 1999	Act 25 of 1999
Subdivision of Agricultural Land	Act 70 of 1970

### Provincial

Noise Control Regulations	Provincial Notice 627/1998
(Regulations promulgated in terms of the Environmental Conservation Act, 1989)	Act No. 73 of 1989
Western Cape Exchequer Law, 1994	Law No. 4 of 1994
Western Cape Provincial Tender Board Law, 1994	Law No. 8 of 1994
Western Cape Law on the Powers and Privileges	
of the Provincial Legislature, 1995	Law No. 3 of 1995
Provincial Development Council Law, 1996	Law No. 5 of 1996
Constitution of the Western Cape, 1997	Act No. 1 of 1998
Western Cape Land Administration Act, 1998	Act No. 6 of 1998

## PART A: STRATEGIC OVERVIEW

Western Cape Land Administration Act, 1998	Act No. 6 of 1998
Western Cape Nature Conservation Board Act, 1998	Act No. 15 of 1998
Western Cape Planning and Development Act, 1999	Act No. 7 of 1999
Western Cape Nature Conservation Laws Amendment Act, 2000	Act No. 3 of 2000
<b>Ordinances</b>	
Land Use Planning Ordinance, 1985	Ordinance 15 of 1985
Western Cape Land Use Planning Ordinance	PN 124/2002 dated
Nature Conservation Ordinance, 1974	Ordinance 19 of 1974
Problem Animal Control Ordinance, 1957	Ordinance 26 of 1957
Municipal Ordinance, 1974	Ordinance 20 of 1974

### 7. Description of status quo

The implementation of Phase 2 of the new departmentalisation model was approved by Cabinet on 3 July 2002 in that inter alia, the Department of Environmental and Cultural Affairs and Sport be restructured from 1 August 2002. Subsequently, changes to the structure of the former Department of Environmental and Cultural Affairs and Sport were necessary to bring about the following two new Departments, which were established with effect from 1 August 2002:

- Department of Environmental Affairs and Development Planning, and
- Department of Cultural Affairs and Sport.

The Premier approved the proposed organisational structures for the Corporate Service function of both the new Departments. New policies are being developed and existing policies are being amended accordingly.

## PART A: STRATEGIC OVERVIEW

### 7.1 Summary of service delivery environment and challenges

The following external policies and policy changes are likely to have an impact on the Department:

- Resolution 7 of 2002;
- National Environmental Management Act Law Reform process;
- Compliance monitoring and law enforcement;
- Land Use Management Bill;
- Spatial Information Bill;
- Coastal Management Bill;
- Execution by municipalities of their constitutional mandates/ competencies regarding development planning matters;
- Amendments to Cabinet objectives;
- New functions: Off Road Vehicle Regulations;
- Western Cape Environmental Commissioner Bill;
- Provincial Health Care Waste Management Bill;
- National Air Quality Management Bill;
- National Integrated Waste Management Bill, and
- Western Cape Biosphere Reserve Bill.

How these policy changes are likely to impact on the Department and the Departmental strategies to absorb these effects is detailed in Part C 15.1.

### 7.2 Summary of organisational environment and challenges

The existing organisational design, the various delegations applicable to the Department, the capital investment of the Department, the Information Technology systems, internal audit, implementation of the Public Finance Management Act and financial management are all factors that affect the organisational environment and these are discussed in detail in Part C 16.

## 8. Description of strategic planning process

A strategic planning session was held on 7 – 8 August 2002 to formulate the strategic plan for the new Department. Senior Management of the Department and the Minister of Environmental Affairs and Developmental Planning attended and contributed to the formulation of the strategic plan. Personnel were involved in the compilation of the business plans. Operational objectives were formulated in the business plans, which will contribute to the achievement of the Department's strategic goals and objectives. The draft strategic plan was presented to the Departmental Task Team for comment on 25 November 2002.